1. **Site Scale**

2. **Design Principles**
   a) Generate quick wins by developing market-driven design concepts and prioritizing ready-to-act investments
   b) Reinforce a regional network of open spaces to facilitate active lifestyles and multimodal connectivity
   c) Harness existing activity centers and integrate with Tumwater Town Center to create a unified sense of place
   d) Integrate sustainable and environmentally sensitive practices into the fabric of the development plan
   e) Provide adequate buffers between incompatible uses and respect existing residents
   f) Retain tenants and site-based assets that contribute to the vitality of NMIC and Tumwater Town Center
   g) Facilitate commerce and productivity, as well as the efficient movement of goods and provision of services
   h) Create a front door for Port-owned properties that evokes a unique identity and supports an attractive brand

3. **Conceptual Design Framework**
   a) Key Elements
   b) Advisory Committee Mapping Exercise
   c) Subdistricts
      i. Subdistrict 1 Plan
      ii. Subdistrict 2 Plan
      iii. Subdistrict 3 Plan
      iv. Subdistrict 4 Plan
1. Site Scale
1. Site Context

2. Design Principles
   
a) Create a front door for Port-owned properties that evokes a unique identity and supports an attractive brand
b) Facilitate commerce and productivity, as well as the efficient movement of goods and provision of services
c) Generate quick wins by developing market-driven design concepts and prioritizing ready-to-act investments
d) Retain tenants and site-based assets that contribute to the vitality of NMIC and Tumwater Town Center
e) Harness existing activity centers and integrate with Tumwater Town Center to create a distinct sense of place
f) Reinforce a regional network of open spaces to facilitate active lifestyles and multimodal connectivity
g) Integrate sustainable and environmentally sensitive practices into the fabric of the development plan
h) Buffer incompatible uses and respect existing neighborhoods

3. Conceptual Design Framework
   
a) Key Elements
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   iv. Subdistrict 4 Plan
2. Design Principles

A. Create a front door for Port-owned properties that evokes a unique identity and supports an attractive brand.

Branding is critical to the success of any commercial district, and brands are most memorable when supported by urban design and the built environment. This master plan offers an opportunity to create a distinct sense of place for NMIC and Tumwater Town Center, which will invite traffic and promote commerce in decades to come.
B. Facilitate commerce and productivity, as well as the efficient movement of goods and provision of services

Efficient vehicular circulation and excellent broadband service are essential to support and attract commercial activity. While the study area has excellent access to I-5 due to its proximity to Tumwater Boulevard, freight traffic uses the next exit south (SR 121). The master plan can provide a logical freight route that separates it from passenger traffic and considers impacts on adjacent neighborhoods.
2. Design Principles

C. Generate quick wins by developing market-driven design concepts and prioritizing ready-to-act investments

The master plan considers development potential both in the short- and long-term. Promoting development that is currently in demand regionally on land that is shovel-ready will attract potential tenants and help set the longer term plan up for success.
2. Design Principles

D. Retain tenants and site-based assets that contribute to the vitality of NMIC and Tumwater Town Center

Several of the study area’s current tenants are engaged in valuable, revenue-generating activities that should be maintained in the master plan, for at least the short term.
2. Design Principles

E. Harness existing activity centers and integrate with Tumwater Town Center to create a unified sense of place

Some of the current users within and adjacent to the study area serve as activity hubs in the vicinity, which have the potential to be leveraged in the master plan. Future uses in the study area that fall within Tumwater Town Center should be compatible with the City’s vision while also furthering the Port’s goals.
2. Design Principles

In recent years, companies of all sizes and types have been seeking recreational amenities, such as jogging paths and parks, to create a more campus-like setting and attract talent. Stormwater management is also a critical factor that can be designed to serve both functional and recreational purposes. The master plan can help to position NMIC and Tumwater Town Center competitively.

F. Reinforce a regional network of open spaces to facilitate active lifestyles and multimodal connectivity.
2. Design Principles

G. Integrate sustainable and environmentally sensitive practices into the fabric of the development plan

The study area lies within a larger ecosystem and contains stands of trees that can be woven into the master plan. This will support other efforts, including branding, to provide the NMIC portion of the study area with a distinctive, marketable character.
2. Design Principles

H. Provide adequate buffers between incompatible uses and respect existing residents

It is important to respect the context within which the study area operates. Directly to the south, an established residential neighborhood needs to be insulated from the negative externalities created by industrial uses. Intentionality in designing built and natural buffers can mitigate incompatible land uses. At the same time, certain uses can create synergies when located in close proximity to each other. This diagram illustrates edge conditions in the study area, which help to identify needed buffers.
1. Site Context

2. Design Principles
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3. Conceptual Design Framework
   a) Key Elements
   b) Advisory Committee Mapping Exercise
   c) Subdistricts
      i. Subdistrict 1 Plan
      ii. Subdistrict 2 Plan
      iii. Subdistrict 3 Plan
      iv. Subdistrict 4 Plan
3. Conceptual Framework

LAND USE

CIRCULATION

NATURAL SYSTEMS
3. Conceptual Framework

WHAT WE HEARD...

- **Recreation**
  There was general agreement that existing recreation uses should be retained in their current location, to the extent possible.

- **Open Space**
  Two of three groups acknowledged the need for an open space corridor running north-to-south between Kimmie and Center. All groups prioritized landscape elements and some tree preservation.

- **Industrial**
  Two of three groups recognized and retained the nascent industrial cluster anchored by IWP and Cardinal Glass.

- **Flex**
  Two of three groups called for the long-term redevelopment of the property west of Kimmie along 1-5; each group indicated a mix of commercial uses would be appropriate.

- **Residential**
  All three groups placed residential uses at the north end of the study area, within Tumwater Town Center.

- **Retail**
  All three groups placed retail uses at the north end of the study area, along Tumwater Blvd. and within Tumwater Town Center.
3. Conceptual Framework

SUBDISTRICTS

- Land Use
- Intensity
- Character
- Building Typologies
3. Conceptual Framework

SUBDISTRICT ONE: MIXED-USE HUB

Subdistrict One is approximately 108 acres at the north end of the study area and is envisioned as a retail hub with potential for multifamily residential uses in mixed-use structures. The subdistrict facilitates a transition from the Port’s industrial properties to a land use pattern consistent with the vision for Tumwater Town Center. Tumwater Boulevard bisects the subdistrict on an east-west axis, and the intersection of Tumwater Blvd and Center St forms a key gateway for both NMIC and Tumwater Town Center. Existing uses include hospitality, state office and limited retail/wholesale.

CONCEPT PLAN

Land Use
- Retail
- Residential
- Office

Potential Building Typologies
- Pad Retail
- Pedestrian Strip Center
- 5-over-1 Mixed Use
- Build-to-Suit Office
- Mid-Rise Office

Example Economic Activities
- Shell
- Chili’s
- Starbucks
- Salon
- H&R Block
- Engineering Firm
- Trader Joe’s
Subdistrict Two consists of around 82 acres and is located just south of the study area’s retail hub. The subdistrict is planned to have a mix of office uses along with flex/light industrial, similar to current tenants. The intersection at Center Street and 76th Ave SW will clearly demarcate the transition from the pedestrian-friendly street pattern and uses to a more industrial orientation. Some retail activities are possible, though they would likely be in combination with office and/or industrial uses. The existing ball fields to the east draw people into NMIC, which will help to support commercial activity along Tumwater Blvd.

**Potential Building Typologies**
- Laboratory
- Corporate Campus
- Mid-Rise Office
- Build-to-Suit Office
- Artisanal/Local Production
- Showroom
- Recreation Fields

**Example Economic Activities**
- PureSolar
- Starbucks
- Engineering Firm
- State Offices
- WSU Extension
- Weyerhaeuser
Subdistrict Three is about 162 acres and will serve as the study area’s industrial core. The current large-scale tenants – Cardinal Glass and IWP – are in keeping with the concept. A wide variety of light to medium industrial activities are envisioned for this area. Freight traffic from this and other subdistricts will be directed away from surrounding neighborhoods; the future construction of a new road to the west of Center Street will aid circulation within the study area. The current recreation uses can be accommodated, though if there is demand, some of the area can be converted to industrial use.

**Applicable Building Typologies**
- Warehouse
- Manufacturing
- Artisanal/Local Production
- Outdoor Storage
- Low-Rise Office
- Golf Course

**Example Economic Activities**
- Cardinal Glass
- IWP
- Food Processing/Hub
- Golf
- Soccer
Subdistrict Four, at around 198 acres, is the largest of the subdistricts and also has the longest planning horizon. The plan is intended to accommodate large scale uses, allowing for flexibility should smaller tenants be interested in the interim. The area along I-5 has potential for a mix of retail and light industrial uses, whereas the land to the east could host a combination of light industrial and heavier industrial businesses. The school and bus depot are expected to remain; portions of the wooded area to the north of the school may be converted to a schoolyard if needed.

Applicable Building Typologies
- Laboratory
- Warehouse
- Manufacturing
- Big Box Retail
- Corporate campus
- Car dealership
- Build-to-suit office

Example Economic Activities
- Honda Dealership
- Target Store
- Amcor Plastics
- Weyerhaeuser
- Mountain Biking
- Tumwater Schools